#### SECOND AMENDMENT TO 2019 RESERVOIR PROJECT AGREEMENT

## BY AND AMONG SITES PROJECT AUTHORITY

and

THE PROJECT AGREEMENT MEMBERS LISTED HEREIN

Dated as of July 1, 2020

THIS SECOND AMENDMENT TO 2019 RESERVOIR PROJECT AGREEMENT (this "Second Amendment"), dated as of July 1, 2020, by and among SITES PROJECT AUTHORITY, a joint powers authority duly organized and existing under the laws of the State of California (the "Authority"), and the project agreement members listed in the Agreement referenced below (the "Project Agreement Members") and amends that certain 2019 Reservoir Project Agreement dated as of April 1, 2019 (the "Original Agreement"), as previously amended by the First Amendment to 2019 Reservoir Project Agreement dated as of January 1, 2020 (the "First Amendment" and, together with the Original Agreement, the "Agreement"), each by and among the Authority and the Project Agreement Members;

#### WITNESSETH:

WHEREAS, Authority and the Project Agreement Members have determined to approve an Amendment 2 Work Plan and to extend the term of the Agreement to December 31, 2021; and

WHEREAS, under Section 11 of the Agreement, the Agreement may be amended by a writing executed by the Authority and at least 75% of the total weighted vote of the then current Committee members as provided in Subsection 3(g); and

WHEREAS, all acts, conditions and things required by law to exist, to have happened and to have been performed precedent to and in connection with the execution and the entering into of this Second Amendment do exist, have happened and have been performed in regular and due time, form and manner as required by law, and the parties hereto are now duly authorized to execute and enter into this Second Amendment;

NOW, THEREFORE, THIS SECOND AMENDMENT WITNESSETH, the Authority and the Project Agreement Members agree, as follows:

#### ARTICLE I

#### **DEFINITIONS**

Section 1.01. **<u>Definitions.</u>** All capitalized terms not otherwise defined herein shall have the meaning set forth in the Agreement.

#### ARTICLE II

#### AMENDMENTS TO AGREEMENT

#### Section 2.01. **Project Agreement Members**.

(a) Effective September 1, 2020, the Project Agreement Members attached as Exhibit A to the Agreement shall be succeeded in their entirety by the Project Agreement Members attached hereto as Exhibit A.

#### Section 2.02. Work Plan.

(a) Effective September 1, 2020, the 2019 Work Plan attached as Exhibit B to the Agreement shall be supplemented by the Work Plan attached hereto as Exhibit B (the "Amendment 2 Work Plan").

#### Section 2.03. **Funding**.

The Agreement is hereby amended to remove Section 4(a) in its entirety and replace it with the following:

Budget. The Committee shall, in cooperation with the Authority's Board, provide "(a) and approve both a Fiscal Year operating budget and reestablish a Phase 2 budget target, annually or more frequently as needed. The Project Agreement Members shall contribute their respective pro-rata share of the budgeted sums reflected in the 2019 Work Plan (prior to November 1, 2020) and the Amendment 2 Work Plan (on and after November 1, 2020) in accordance with Section 5 of this Project Agreement; provided, however, that in no event shall the amount paid by a Project Agreement Member exceed \$160 per acre-foot (with \$60 of such amount being attributable to the 2019 Work Plan and \$100 of such amount being attributable to the Amendment 2 Work Plan) without the approval of such Project Agreement Member. The contribution with respect to the prorata budgeted sums reflected in the Amendment 2 Work Plan shall be payable by each Project Agreement Member in two installments. The first installment shall be in an amount equal to \$60 per acre-foot and shall be payable by no later than November 1, 2020. The second installment shall be in an amount up to \$40 per acre-foot and shall be payable by no later than April 1, 2021. The exact amount per acre-foot of the second installment shall be established by the Committee, in cooperation with the Authority's Board, and notice of such amount shall be provided by the Authority to each Project Agreement Member."

#### Section 2.04. **Future Development of the Sites Reservoir Project**.

The Agreement is hereby amended to remove Section 6(b) in its entirety and replace it with the following:

"(b) Without limiting the foregoing, any Project Agreement Member that elects to continue participating in the development, financing, and construction of the Sites Reservoir Project to the time when the Authority offers contracts for a water supply or other services, will be afforded a first right, equal to that Project Agreement Member's Participation Percentage, to contract for a share of any water supply that is developed, and for storage capacity that may be available from, the Sites Reservoir Project. In any successor phase agreements, Project Agreement Members who are parties to this Project Agreement that submitted a proposal to participate before February 28, 2019, shall be granted rights to contract for a share, in an amount equal to that Project Agreement Member's Participation Percentage as of the effective date of such successor phase agreement, of any water supply that is developed, and for storage capacity that may be available from the Sites Reservoir Project prior to the rights of those becoming parties to this Project Agreement after that date.

If a participating Project Agreement Member as of February 28, 2019 identifies a lesser amount in the Second Amendment than its Original Agreement requested amount, that participating Project Agreement Member's first rights of refusal in the future are to be based on the Second Amendment amounts and not the February 28, 2019 amounts.

Provided, however, that if a Project Agreement Member withdraws from the Project Agreement pursuant to Section 9 of this Agreement but later requests to be reinstated, then to the extent there is unsubscribed participation in the Project as determined by the Committee, the

Committee may vote to readmit said withdrawn Member with a reinstated first right of refusal provided said withdrawing Member provides funding to the Project commensurate with the funding requirements met by all current Project Agreement Members in the current phase of the Project as well as any prior phase, as adjusted for any credits, payments and/or reimbursements made under the Authority's credit reimbursement policy (the "Credit Reimbursement Policy").

Further provided, that if a Project Agreement Member desires to increase its participation after execution of the Second Amendment, then to the extent there is unsubscribed participation in the Project as determined by the Committee, the Committee may vote to approve said increase, or portion thereof, with a first right of refusal attendant thereto, provided said increasing Project Agreement Member provides funding to the Project commensurate with the funding requirements met by all current Project Agreement Members in the current phase of the Project as well as any prior phase, as adjusted for any credits, payments and/or reimbursements made under the Credit Reimbursement Policy.

The Authority and the Project Agreement Members will cooperate on the drafting of provisions in the water supply contract that will allow a Project Agreement Member or other eligible entity that commits to purchase a Sites Reservoir Project water supply to transfer water that the entity may not need from time to time on terms and conditions acceptable to the Project Agreement Member."

Section 2.05. **Term**. The Agreement is hereby amended to remove Section 8(b) in its entirety and replace it with the following:

"(b) The term of this Project Agreement shall continue until December 31, 2021. In the event that this Second Amendment is not approved by Project Agreement Members with the requisite percentage of the total weighted vote as set forth in the Agreement by June 30, 2020, the Agreement shall be revived immediately upon approval by such requisite percentage, without any additional approval of the Project Agreement Members, and this Second Amendment shall become effective."

Section 2.06. **Executive Director**. All references to the "General Manager" in the Agreement shall be changed to "Executive Director."

#### ARTICLE III

#### PROJECT AGREEMENT MEMBER PARTICIPATION

Section 3.01. **Project Agreement Participation.** Each Project Agreement Member shall specify its participation in the Sites Reservoir Project by indicating its elected water participation amount in the Sites Reservoir Project and the associated cost in the space provided therefor on the signature page to this Second Amendment. Based upon the respective participation elections of the Project Agreement Members, the Authority shall update Exhibit A pursuant to Section 5 of the Agreement.

#### ARTICLE IV

#### **MISCELLANEOUS**

Section 4.01. <u>Effectiveness of Agreement</u>. Except as expressly amended by this Second Amendment, the Agreement is hereby ratified and confirmed and shall continue in full force and effect in accordance with the terms and provisions thereof. The amendments set forth in this Second Amendment shall be incorporated as part of the Agreement upon their effectiveness in accordance with Section 11 of the Agreement.

Section 4.02. **Execution in Several Counterparts**. This Second Amendment may be executed in any number of counterparts and each of such counterparts shall for all purposes be deemed to be an original; and all such counterparts, or as many of them as the Authority and the Project Agreement Members shall preserve undestroyed, shall together constitute but one and the same instrument.

Section 4.03. <u>Authorization, Ratification and Confirmation of Certain Actions</u>. The Authority and the Project Agreement Members each hereby authorize, ratify and confirm the extension of the term of the Agreement, as previously extended pursuant to the First Amendment, to June 30, 2020, and the expenditure of funds collected under the Agreement with respect to the 2019 Work Plan on and prior to June 30, 2020.

Section 4.04. <u>Laws Governing Second Amendment</u>. The effect and meaning of this Second Amendment and the rights of all parties hereunder shall be governed by, and construed according to, the laws of the State.

IN WITNESS WHEREOF, the Authority and Project Agreement Members hereto, pursuant to resolutions duly and regularly adopted by their respective governing bodies, have caused their names to be affixed by their proper and respective officers on the date shown below:

Dated:	SITES PROJECT AUTHORITY
·	By:
	Name:
	Title:
	COUNTY OF COLUSA
Dated:	Authority & Project Agreement Member
	D
	By: Name: Denise J. Carter
	Title: Chair, County Board of Supervisors
	Title. Chair, County Board of Supervisors
	ATTEST: Wendy G. Tyler, Clerk to the Board
	of Supervisors
	D.
	By;
	Melissa Kitts, Deputy

#### **PARTICIPATION AMOUNT**

County of Colusa hereby elects to participate in the Sites Reservoir Project in the amount and at the cost identified below.

Participation (Second Amendment Annualized Acre-Foot):

Second Amendment Cost: Not to Exceed \$100 per Acre-Foot

#### **EXHIBIT A**

#### PROJECT AGREEMENT MEMBERS

#### **Participation**

(Second Amendment Annualized Acre-Foot)

**Percent** 

**Preliminary** 

#### **Participant**

American Canyon, City of

Antelope Valley-East Kern Water Agency

Carter Mutual Water Company #

Coachella Valley Water District

Colusa County

Colusa County Water District

Cortina Water District

**Davis Water District** 

Desert Water Agency

**Dunnigan Water District** 

Glenn-Colusa Irrigation District

LaGrande Water District

Metropolitan Water District of S. CA

Pacific Resources Mutual Water Company #

**Reclamation District 108** 

San Bernardino Valley Municipal Water District

San Gorgonio Pass Water Agency

Santa Clara Valley Water District

Santa Clarita Valley Water Agency

Westside Water District

Wheeler Ridge-Maricopa Water Storage District

Zone 7 Water Agency

Potential new participants

#### **Total:**

Participation Percentages exclude State of California and United States Bureau of Reclamation share of the Project.

# Denotes a non-public agency. Refer to California Corporations Code Section 14300 et. seq. with additional requirements provided in both the Public Utilities Code and Water Code.

# EXHIBIT B AMENDMENT 2 WORK PLAN

# Sites Project Authority Work Plan from September 2020 through December 2021



To: Jerry Brown
CC: Joe Trapasso
From: JP Robinette

Quality Review by: Christina Romano

Authority Agent Review by: Jim Watson

Subject: Work Plan from September 1, 2020, to December 31, 2021

#### **Attachments**

Attachment A – Amendment 2 Budget by Deliverable

Attachment B – Amendment 2 Preliminary Budget by Firm (Resource)

Attachment C - Critical Path Schedule Report

#### 1.0 Introduction

The Sites Project currently follows a work plan (Amendment 1B) that identifies project activities and funding sources through August 31, 2020. It is anticipated that the Reservoir Committee's current participation agreement will be amended to extend the period of performance to December 31, 2021; therefore, a new work plan will be needed to continue advancing the project as a part of phase 2, planning.

This document outlines the work to be performed between September 1, 2020, and December 31, 2021, to meet project goals that were developed with input from the Authority Board and Reservoir Committee in early 2020. The plan provides the deliverables, schedule, and operational budget needed to help the Sites team improve operational and permit certainty while advancing the preferred project identified in a value planning study through the Authority's project feasibility process. It also includes Authority Board and Reservoir Committee revenues and expenses. While this work plan does complete the majority of phase 2 activities, there are activities needed beyond this work plan to fully complete the planning phase of the Sites Project. This work plan will be superseded by a new participation agreement and work plan, including a project plan of finance, in January of 2022.

After the Authority Board and Reservoir Committee approve this plan, a summary will be included as an exhibit to the amended participation agreement (Amendment 2). The work plan will then be used as a basis for developing consultant task order scopes, schedules, and commitments. The development and negotiation of task orders is beyond the scope of this work plan document.

#### 2.0 Work Plan Goals and Schedule Targets

Project goals and a project schedule, based on targets determined by the Reservoir Committee and Authority Board, have been established to form the basis of the work plan by providing high level outcomes and required

 Status:
 Draft
 Phase:
 2
 Revision:
 B

 Filename:
 Work Plan September 1, 2020 through December 31, 2021
 Date:
 June 4, 2020

 Notes:
 Page:
 1
 of
 11

timing. The goals and schedule are used to determine deliverables, required revenue and expenses, and a cash flow for the duration of the work plan.

#### 2.1 Work Plan Goals

The project goals are based on near-term priorities as directed by the Reservoir Committee and the Authority Board and form the basis of the work plan. The project goals of this work plan are to:

- Improve certainty related to the reservoir's operations (fills; releases; levels of local, state, and federal
  investment; etc.) and degree of operational integration with the State Water Project and Central Valley
  Project (cooperative operations agreement) to produce benefits for both water supply and reliability
  purposes and water dedicated to environmental purposes.
- 2. Improve certainty related to the project's permitability through earlier and more focused consultations with permitting agencies that will allow the team to efficiently and effectively prepare applications for key federal and state permits and the state's water rights.
- 3. Largely complete the environmental analysis and documentation as required under CEQA and NEPA.
- 4. Improve certainty surrounding the project's affordability by advancing engineering and implementing risk management to improve the accuracy of the cost estimates, and by pursuing low-interest financing and potential grants.
- 5. Continue to cultivate and strengthen partnerships with local landowners, communities, and key stakeholders that represent environmental, business, labor, and other interests.
- 6. Meet the January 1, 2022, Prop 1 (WSIP) milestone to remain eligible to receive the \$775M in construction funding.
- 7. Identify continued participation Go/No-Go decision points with staggered cash calls.
- 8. Develop a plan of finance and a successor participation agreement, including a work plan, to advance the Sites Project beyond December 31, 2021.

#### 2.2 Project Schedule Targets

Schedule targets were developed by Authority staff and reviewed with the Reservoir Committee and Authority Board. The project master schedule through December 31, 2021, is based on the work plan goals and the necessary steps to achieve them. Attachment C shows a critical path view of the master schedule based on the targets identified on Figure 1. The schedule is cost-loaded and provides the basis for revenue and expense budgets discussed in later sections.

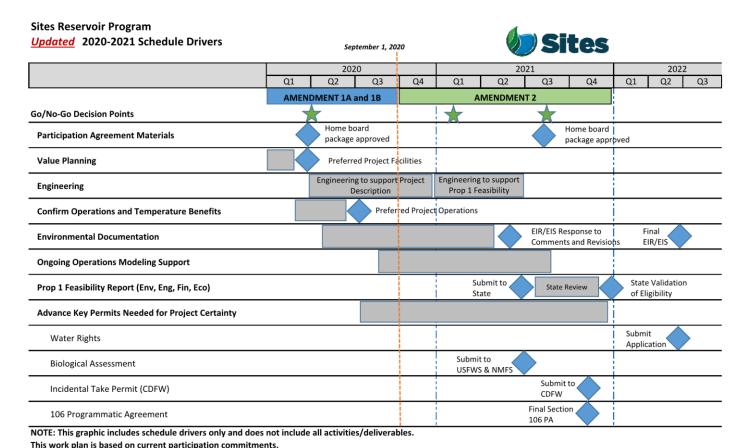


Figure 1. Work Plan schedule targets

Participant funding Go / No Go decisions will be required on:

- January 2021: Decision to release second Reservoir Committee cash call invoice for payment to continue advancing the project
- August 2021: Release board package for successor agreement. Include finance plan and RFP for lending services.

#### 3.0 Deliverables

To meet the goals and schedule targets and provide measurable progress, a list of key deliverables has been developed, shown in Table 1. This list is not exhaustive but provides a level that will be used to report progress through December 31, 2021. The progress as of August 1, 2021, is notable as this coincides with funding decisions that will be needed to advance the project beyond 2021.

Table 1 – Work Plan Key deliverables					
Deliverable Start Finish Anticipated Status 12/31/21 Progress Metric as 8/1/2					
Draft EIR/EIS Project Description Chapter	1-Sep-20	28-Dec-20	Complete	Complete	
Revised Public Draft EIR/EIS	1-Sep-20	14-Jul-21	Complete	Complete	
Summary Report for CWC	28-Sep-21	3-Dec-21	CWC Determination of Environmental Feasibility	Awaiting public comments	

	Table 1 – Work Plan Key deliverables			
Deliverable	Start	Finish	Anticipated Status 12/31/21	Progress Metric as 8/1/21
Full Operations Analysis	1-Sep-20	31-Dec-20	Complete and used to support environmental, permitting, integrated operations, and financial decisions	Complete and used to support environmental, permitting, integrated operations, and financial decisions
Term Sheets for Key Operational Agreements	1-Jan-20	31-Dec-21	Complete	Submitted for Ad-Hoc Committee Review
Operations Plan, Version 1	1-Jan-20	31-Dec-21	Complete	Submitted for Ad-Hoc Committee Review
Final Feasibility Report (without Environmental)	20-May-21	20-Aug-21	CWC Determination of Feasibility	Submitted for Ad-Hoc Committee Review
Water Right Application Advanced	1-Sep-20	31-Dec-21	Internal draft application completion within 14 days	Water Availability Analysis Complete
Biological Assessment	1-0ct-20	28-Jun-21	Complete	Reclamation submits BA to USFWS/NMFS
Section 106 Programmatic Agreement	1-Sep-20	31-Dec-21	Complete	Programmatic Agreement in final review
ITP - Section 2081 Permit	1-Sep-20	7-Dec-21	Complete	Draft ITP Application completion within 30 days
Clean Water Act 404/401 Applications	1-Sep-20	7-Dec-21	Complete	Delineation and Mitigation Plan Complete
Summary Report for Early Mitigation / Geotech Mitigation	1-Sep-20	31-Dec-21	Geotech mitigation costs (as needed) or initial payment on contract for early biological mitigation actions	Geotech mitigation costs better defined
Preliminary Hydraulics Model	20-May-21	16-Jul-21	Complete and used to integrate design	Complete and used to integrate design
WIFIA Application	5-Jan-21	29-Jun-21	Letter of Interest Submitted to EPA	Letter of Interest Submitted to EPA
Plan of Finance	1-Mar-21	2-Aug-21	Complete	Submitted for Ad-Hoc Committee Review

Table 1. Work Plan key deliverables

#### 4.0 Revenue Budget

It is anticipated that \$31.75M in revenue will be generated during the work plan period, as shown in Table 2. This revenue will be generated from the following four sources:

- Reservoir Committee cash calls: These are individual agency cash call invoices based on member agencies' level of participation in terms of dollars per acre foot of participation. The Reservoir Committee has directed staff to develop a work plan based on \$100 per acre-foot at Phase 2 (2019) participation levels (rounded to 192,000 acre-feet).
- Authority Board annual seat dues: Each Authority Board member pays membership dues annually. The work period includes the dues for 2021 membership at the same level as 2020.
- State funding: California provides revenue in the form of reimbursements through Prop 1 (Water Storage Investment Program) early funding. This funding is subject to the terms of the existing Early Funding Agreement and is capped at \$40.8M. Generally, the state reimburses 50 percent of eligible activities. For this work plan, it is assumed that approximately 30 percent of the non-state spend is reimbursable, which is consistent with prior eligibility ranges.
- Federal funding: Federal participation is assumed to continue through the Water Infrastructure Improvements for the Nation (WIIN) Act. The work plan includes a portion of the federal \$6M WIIN Act.

appropriation that occurred in December 2019. This funding will be in the form of reimbursements accessed through an upcoming Financial Assistance Agreement with the Bureau of Reclamation.

Table 2. Estimated Work Plan Revenue				
Work Plan Funding Source	Revenue			
Projected total cash on hand as of 8.1.2020 (carryover funds)	\$750,000			
Reservoir Committee Cash Calls (\$100/acre-foot)	\$19,200,000			
Authority Board Seats*	500,000			
Federal (WIIN Act) Funding	\$4,000,000			
State (Prop 1)	\$7,300,000			
Total Revenue Sept. 1, 2020 through Dec. 31, 2021	\$31,750,000			

<sup>\*</sup> Assumes change in Reservoir Committee or Authority Board participation from 2019 levels.

#### 5.0 Expense Budget

Estimated task-level costs were developed by Authority staff and loaded into the project master schedule. Preliminary costs by subject area are shown in Table 3 and on Figure 2. Detailed tables can be found in Attachment A by deliverable and Attachment B by resource. The attached tables include information on Authority Board and Reservoir Committee share of expenses.

Table 3. Budgets by Subject Area			
Subject Area	Work Plan Budget		
Permitting	\$7,569,000		
Early Mitigation	\$2,500,000		
Environmental Planning	\$4,331,800		
Operations Modeling	\$2,146,200		
Engineering	\$4,940,500		
Geotechnical	\$2,543,800		
Real Estate	\$383,000		
Communications	\$975,800		
Project Controls	\$2,156,800		
Funding	\$705,600		
Support	\$800,400		
Growth	\$1,022,400		
Management	\$1,622,600		
Grand Total	\$31,697,900		

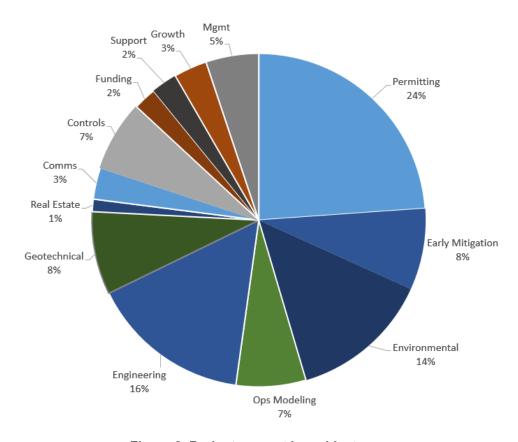


Figure 2. Budget percent by subject area

#### 6.0 Work Plan Cash Flow

The master schedule was used to create a cash flow and determine the required timing of cash calls from the Reservoir Committee. A preliminary cash call schedule has been developed to maintain a cash-positive position to help avoid project delays. Cash call invoices totaling \$100/acre-foot (AF) will occur as follows:

- \$60/AF, due September 1, 2020
- \$40/AF, due February 1, 2021

Cash flow graphs are included for the Reservoir Committee and Authority Board on Figure 3 and Figure 4, respectively.

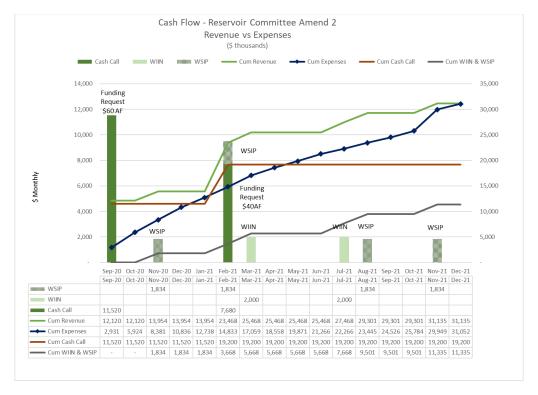


Figure 3. Amendment 2 cash flow, Reservoir Committee



Figure 4. Amendment 2 cash flow, Authority Board

#### 7.0 Work Plan Outcomes by Subject

The following outcomes will be used in conjunction with the deliverables list included in Attachment A as a starting point for project consultants to develop task orders within each subject area. The task orders will be based on a bottoms-up estimate and will contain budgets less than the subject area budgets defined in the work plan.

#### 1. Permitting

Authority Agent Lead: Ali Forsythe

#### Outcomes:

- Federal Endangered Species Act (ESA) compliance document received (Biological Opinion)
- California Endangered Species Act (CESA) Incidental Take Permit applications submitted
- National Historic Preservation Act compliance: Section 106 Programmatic Agreement final submitted for signatures
- Sites water rights application advanced
- State and Federal Clean Water Act (CWA) permit application packets submitted (404 and 401)
- Mitigation costs for Prop 1 Feasibility Report completed
- Additional geotechnical data collection field monitoring completed
- Public benefit agreements (Prop 1) completed

#### 2. Early Mitigation

Authority Agent Lead: Ali Forsythe

#### **Outcomes:**

· Geotech mitigation completed

#### 3. Environmental Planning

Authority Agent Lead: Ali Forsythe

#### **Outcomes:**

- Description of Preferred Project and Alternatives for EIR/EIS Analysis
- AB 52 Consultation On-going
- Draft EIR/EIS Released for Public Review and Comment
- Summary Report for California Water Commission completed
- Draft Responses to Comments and Final EIR/EIS advanced
- Environmental Feasibility for Prop 1 completed
- Environmental Planning Support for Outreach and Public Meetings

#### 4. Operations Modeling

Authority Agent Lead: Ali Forsythe

#### **Outcomes:**

- Development of operations criteria and operations project description
- Full operations analysis completed with updated criteria, including the following:
- Hydrology & System Operations
  - Fisheries
  - Delta Hydrodynamics

- Delta Water Quality
- Power
- Economics
- Development of Operations Plan, Version 1 completed
- Additional modeling and operations to support permit applications
- Bridging simulation(s) to support California Water Commission
- Term Sheets for Key Operational Agreements with DWR, Reclamation, TCCA, GCID, and the Colusa Basin Drain entities completed

#### 5. Engineering

Authority Agent Lead: Lee Frederiksen

#### **Outcomes:**

- Feasibility level designs completed
- CADD drawings of key facilities
- GIS drawings of facility footprints to support environmental analyses completed
- Class 4 construction estimate completed
- Construction sequencing and schedule completed
- Support geotechnical field investigation for feasibility study
- Support development of geotechnical field investigation plan for design
- Develop and implement DSOD engagement plan
- Support development design/construction/permitting plan
- Advance of hydraulic modeling
- Support environmental/permitting
- Update risk assessment

#### **Engineering Support for:**

- Prop 1 Feasibility Report (technical & economic)
- Environmental analysis & documentation
- Critical permits
- Water right application

#### 6. Geotechnical

Authority Agent Lead: Lee Frederiksen

#### **Outcomes:**

- Support planning and permitting, right of access, scheduling for feasibility field investigation
- Conduct field investigation for feasibility field investigation
- Complete data evaluation and prepare geotechnical design reports for feasibility study
- Complete data gap assessment design level geotechnical field investigation plan

#### 7. Real Estate

Authority Agent Lead: Kevin Spesert

#### **Outcomes:**

- Landowner engagement and coordination
- Negotiate TROE agreements in support of field activities
- Support for public outreach & public meetings

#### 8. Communications

Authority Agent Lead: Kevin Spesert

#### **Outcomes:**

- Authority strategic communications
- Government (Federal & Sate) outreach, advocacy, and funding support
- Local Government/Agency coordination
- Stakeholder coordination and general public outreach

#### 9. Project Controls

Authority Agent Lead: Joe Trapasso

#### **Outcomes:**

- Financial and project cost management
- Document, data and schedule management
- Contract procurement, management and compliance
- · Monthly, quarterly, and annual reporting continued
- Accounting compliance (Authority Board and Reservoir Committee)

#### 10. Funding

Authority Agent Lead: Joe Trapasso

#### Outcome:

- Funding agreements administered to maximize utilization of participant funding
- WIFIA letter of interest submitted

#### 11. Support

Authority Agent Lead: Joe Trapasso

#### **Outcomes:**

 Support is provided to the Authority as a business including legal, IT, office space, document management

#### 12. Growth

Authority Agent Lead: Joe Trapasso

#### **Outcomes:**

- Project plan of finance in place
- Successor agreement developed and executed for work beyond 2021, including an updated work plan
- Organizational assessment actions completed

#### 13. Management

Authority Agent Lead: Joe Trapasso

#### **Outcomes:**

- Project oversight and governance
- Support to Authority Board & Reservoir Committee
- Document, data and schedule management
- Government (Federal & Sate) outreach, advocacy, and funding support
- Local Government/Agency coordination
- Stakeholder coordination and general public outreach

#### 8.0 Activities Needed to Complete the Planning Phase

The activities in this work plan significantly complete the planning phase. The activities needed to fully complete the planning phase, Phase 2 and begin Phase 3 are:

- A Final EIR/EIS
- Accepted Water Rights
- Finalize remaining permits
  - Completing tier 1 environmental permits as listed in the Amendment 2 work plan
  - Completing tier 2 environmental permits
  - Completing tier 3 technical permits (DSOD)
- Finalize operational agreements to comply with Prop 1
  - Operations with Reclamation and DWR
  - o Operations with CDFW
  - Recreation and flood with DWR
  - Funding agreement with CWC
- Repay Phase 1 contributed credit to former participants
- Acquire temporary rights of entry
- Develop policies, procedures, and implement systems necessary to complete phase 3

## **Attachment A - Amendment 2 Budget by Deliverable**

#### ATTACHMENT A: BUDGET BY DELIVERABLE

Subject Area	Authority Room	Reservoir	Total
Subject Area	Authority Board	Committee	Total
Permitting		\$7,569,000	\$7,569,000
Clean Water Act 404/401 Permit Applications		\$1,417,500	\$1,417,500
Biological Assessment/Biological Opinion Support		\$1,302,000	\$1,302,000
Water Right Application		\$1,016,500	\$1,016,500
Section 106 Programmatic Agreement		\$927,500	\$927,500
ITP-Section 2081 Permit- Construction Application		\$599,500	\$599,500
ITP-Section 2081 Permit-Operations Application		\$576,000	\$576,000
Mitigation Plan		\$465,800	\$465,800
Geotechnical Field Monitoring		\$450,400	\$450,400
Section 408 Draft Packet		\$313,000	\$313,000
Adaptive Management Plan		\$299,300	\$299,300
Focused Species Surveys		\$201,500	\$201,500
Early Mitigation		\$2,500,000	\$2,500,000
Early Mitigation		\$2,500,000	\$2,500,000
Environmental Planning		\$4,331,750	\$4,331,750
Revised Admin Draft EIR/EIS		\$2,676,500	\$2,676,500
Admin Final EIR/EIS Response to Comments		\$611,250	\$611,250
Revised Public Draft EIR/EIS		\$450,250	\$450,250
Response to Comments/Summary Report for CWC		\$242,750	\$242,750
Draft EIR/EIS Project Description Chapter		\$230,500	\$230,500
Public Review Period/Public Meetings		\$120,500	\$120,500
Operations Modeling		\$2,146,200	\$2,146,200
Full Operations Analysis		\$1,486,400	\$1,486,400
Ops/Modeling Coordination		\$659,800	\$659,800
Engineering		\$4,940,535	\$4,940,535
Feasibility Design and CADD Drawings for Modified Alternative A		\$1,350,948	\$1,350,948
Project Description Key Project Features & Facilities		\$605,254	\$605,254
Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report		\$525,374	\$525,374
Class 4 Cost Estimate		\$508,424	\$508,424
DSOD Engagement Plan		\$423,684	\$423,684
Draft Feasibility Report		\$387,370	\$387,370
Risk Workshop Outcomes TM		\$270,000	\$270,000
Engineering Project Coordination		\$217,896	\$217,896
Final Feasibility Report		\$181,579	\$181,579
Economics and Financial for Feasibility Report		\$179,474	\$179,474
Program Design/Construction/Permit Implementation		\$121,054	\$121,054
Preliminary Hydraulics Model		\$121,054	\$121,054
Geotechnical Permit Planning & Investigation Plan		\$48,424	\$48,424
Geotech		\$2,543,840	\$2,543,840
Field Data Collection Work Plan/Cost Estimate		\$1,443,840	\$1,443,840
Geotechnical Data Reports		\$650,000	\$650,000
Preliminary Planning for Design		\$300,000	\$300,000
Site Plan with Proposed Borings		\$150,000	\$150,000
Real Estate	\$20,800	\$362,200	\$383,000
Real Estate Landowner Coordination	\$20,800	\$362,200	\$383,000
Communications	\$205,005	\$770,795	\$975,800
Government Affairs WP 2021	\$153,700	\$278,150	\$431,850
Communications	7133,700	\$400,000	\$400,000
Government Affairs WP 2020	\$51,305	\$400,000	\$400,000
Project Controls	\$123,600	\$92,045	\$143,950 <b>\$2,156,800</b>
Monthly Board/Res Comm Support	\$107,600	\$603,600	
Accounts Payable and Receivable	\$107,600	\$479,600	\$711,200 \$495,600
Accounts rayable and neceivable	\$10,000	3479,000	2432,0UU

Subject Area	Authority Board	Reservoir Committee	Total
Contract Management		\$490,000	\$490,000
Project Master Schedule		\$360,000	\$360,000
State Invoice/Progress Reports & Quarterly Reports		\$100,000	\$100,000
Funding		\$705,600	\$705,600
State Invoice/Progress Reports & Quarterly Reports		\$465,600	\$465,600
WIFIA Application		\$240,000	\$240,000
Support	\$284,400	\$516,000	\$800,400
Business Management Vendors	\$12,400	\$335,000	\$347,400
Legal Counsel	\$240,000		\$240,000
Business Management	\$32,000	\$64,000	\$96,000
IT and GIS Support		\$63,000	\$63,000
Document Management		\$54,000	\$54,000
Growth	\$12,400	\$1,010,000	\$1,022,400
Successor Agreement		\$480,000	\$480,000
Successor Agreement Work Plan		\$250,000	\$250,000
Plan of Finance	\$12,400	\$180,000	\$192,400
Organizational Assessment		\$100,000	\$100,000
Management		\$1,622,600	\$1,622,600
Project Management		\$730,600	\$730,600
Executive Director		\$672,000	\$672,000
Business Management		\$120,000	\$120,000
Strategic Planner		\$100,000	\$100,000
Total	\$646,205	\$31,051,720	\$31,697,925

## Attachment B - Amendment 2 Preliminary Budget by Resource

#### **ATTACHMENT B: BUDGET BY RESOURCE**

oject Area	Authority Board Committee	Total
11-HDR	\$4,413,575	\$4,413,5
Engineering	\$910,535	
Feasibility Design and CADD Drawings for Modified Alternative A	\$234,948	
Risk Workshop Outcomes TM	\$120,000	
Project Description Key Project Features & Facilities	\$105,254	
Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report	\$91,374	
Class 4 Cost Estimate	\$88,424	
DSOD Engagement Plan	\$73,684	
Draft Feasibility Report	\$67,370	\$67,3
Engineering Project Coordination	\$37,896	\$37,8
Final Feasibility Report	\$31,579	\$31,5
Program Design/Construction/Permit Implementation	\$21,054	·
Preliminary Hydraulics Model	\$21,054	\$21,0
Economics and Financial for Feasibility Report	\$9,474	\$9,4
Geotechnical Permit Planning & Investigation Plan	\$8,424	\$8,4
Environmental Planning	\$832,000	\$832,0
Revised Admin Draft EIR/EIS	\$520,000	\$520,0
Admin Final EIR/EIS Response to Comments	\$110,000	
Revised Public Draft EIR/EIS	\$70,000	\$70,0
Response to Comments/Summary Report for CWC	\$52,000	\$52,0
Public Review Period/Public Meetings	\$50,000	\$50,0
Draft EIR/EIS Project Description Chapter	\$30,000	\$30,
Funding	\$200,000	\$200,
WIFIA Application	\$160,000	\$160,
State Invoice/Progress Reports & Quarterly Reports	\$40,000	\$40,
Geotech	\$43,840	\$43,
Field Data Collection Work Plan/Cost Estimate	\$43,840	\$43,8
Growth	\$160,000	\$160,0
Successor Agreement Work Plan	\$70,000	\$70,0
Plan of Finance	\$60,000	\$60,
Successor Agreement	\$30,000	\$30,0
Management	\$327,000	\$327,
Project Management	\$207,000	\$207,
Business Management	\$120,000	\$120,
Modeling	\$211,200	
Full Operations Analysis	\$158,400	
Ops/Modeling Coordination	\$52,800	
Permitting	\$1,096,000	
Biological Assessment/Biological Opinion Support	\$219,200	
Water Right Application	\$137,000	
Section 106 Programmatic Agreement	\$137,000	
Clean Water Act 404/401 Permit Applications	\$137,000	
ITP-Section 2081 Permit-Operations Application	\$109,600	
Mitigation Plan	\$87,680	
ITP-Section 2081 Permit- Construction Application	\$82,200	
Adaptive Management Plan	\$60,280	· '
Section 408 Draft Packet	\$54,800	
Geotechnical Field Monitoring	\$43,840	· '
Focused Species Surveys	\$27,400	
Project Controls	\$260,000	
Monthly Board/Res Comm Support	\$100,000	
Project Master Schedule	\$100,000	
•		
Contract Management Accounts Payable and Receivable	\$50,000 \$30,000	

Real Estate Landowner Coordination         \$160,000         \$160,000         \$160,000         \$160,000         \$160,000         \$160,000         \$160,000         \$213,000         \$213,000         \$213,000         \$213,000         \$213,000         \$23,000         \$30,000         \$30,000         \$30,000         \$30,000         \$30,000         \$30,000         \$30,000         \$30,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,860,000         \$2,800,000         \$30,000         \$	Subject Area	Authority Board	Reservoir Committee	Total
Support	Real Estate		\$160,000	\$160,000
Business Management Vendors	Real Estate Landowner Coordination		\$160,000	
Till and Gis Support	Support		\$213,000	\$213,000
Document Management	Business Management Vendors		\$96,000	\$96,000
O2-Brown & Caldwell         \$2,560,000         \$2,560,000           Engineering         \$160,000         \$160,000           Risk Workshop Outcomes TM         \$80,000         \$80,000           Economics and Financial For Feasibility Report         \$80,000         \$480,000           State Invoice/Progress Reports & Quarterly Reports         \$60,000         \$80,000           WIFIA A pplication         \$80,000         \$80,000           Growth         \$380,000         \$80,000           Successor Agreement Work Plan         \$180,000         \$120,000           Plan of Finance         \$120,000         \$120,000           Successor Agreement         \$80,000         \$1,20,000           Successor Agreement         \$360,000         \$360,000           Monthly Board/Res Comm Support         \$360,000         \$360,000           Accounts Payable and Receivable         \$360,000         \$360,000           Project Charts Strachedule         \$280,000         \$240,000           Contract Management         \$240,000         \$240,000           State Invoice/Progress Reports & Quarterly Reports         \$100,000         \$360,000           OS-Katz & Associates         \$400,000         \$400,000           Communications         \$400,000         \$400,000	IT and GIS Support		\$63,000	\$63,000
Engineering	Ţ		\$54,000	
Risk Workshop Dutcomes TM	02-Brown & Caldwell		\$2,360,000	\$2,360,000
Economics and Financial for Feasibility Report	Ţ			
State Invoice/Progress Reports & Quarterly Reports	•		\$80,000	
State Invoice/Progress Reports & Quarterly Reports   \$400,000   \$400,000   \$80,000	Economics and Financial for Feasibility Report		\$80,000	\$80,000
WIFIA Application         \$80,000         \$380,000           Growth         \$380,000         \$380,000         \$380,000         \$380,000         \$380,000         \$380,000         \$380,000         \$380,000         \$380,000         \$180,000         \$180,000         \$180,000         \$120,000	Funding		\$480,000	\$480,000
Sample   S	State Invoice/Progress Reports & Quarterly Reports		\$400,000	\$400,000
Successor Agreement Work Plan   \$180,000   \$180,000   Plan of Finance   \$120,000   \$120,000   \$120,000   \$120,000   \$120,000   \$120,000   \$20,00	WIFIA Application		\$80,000	
Plan of Finance	Growth		\$380,000	
Successor Agreement         \$80,000         \$80,000           Project Controls         \$13,40,000         \$1340,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$360,000         \$280,000	·		\$180,000	\$180,000
Project Controls         \$1,340,000         \$1,340,000           Monthly Board/Res Comm Support         \$360,000         \$360,000           Accounts Payable and Receivable         \$360,000         \$360,000           Project Master Schedule         \$280,000         \$280,000           Contract Management         \$240,000         \$240,000           State Invoice/Progress Reports & Quarterly Reports         \$100,000         \$400,000           State Invoice/Progress Reports & Quarterly Reports         \$400,000         \$400,000           Communications         \$400,000         \$400,000           Communications         \$400,000         \$400,000           Communications         \$1,300,000         \$1,300,000           Modeling         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$2,705,000           Ops/Modeling Coordination         \$525,000         \$2,705,000           Ops/Hodeling Coordination         \$525,000         \$2,705,000           Servised Admin Draft Elif/ElS         \$1,705,000         \$2,705,000           Revised Admin Draft Elif/ElS         \$1,705,000         \$2,705,000           Revised Public Draft Elif/ElS         \$1,000,000	Plan of Finance		\$120,000	\$120,000
Monthly Board/Res Comm Support         \$360,000         \$360,000           Accounts Payable and Receivable         \$360,000         \$280,000           Contract Management         \$280,000         \$280,000           State Invoice/Progress Reports & Quarterly Reports         \$100,000         \$400,000           O3-Katz & Associates         \$400,000         \$400,000           Communications         \$400,000         \$400,000           Communications         \$400,000         \$400,000           O-Communications         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,200,000         \$1,200,000           Ops/Modeling Coordination         \$525,000         \$525,000           OS-ICE Environmental         \$2,705,000         \$2,705,000           Envisoromental Planning         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$1,745,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$280,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Purbit Review Period/Public Meetings         \$50,000         \$50,000           Poraft EIR/EIS Project Description Chapter         \$10	Successor Agreement		\$80,000	\$80,000
Accounts Payable and Receivable         \$360,000           Project Master Schedule         \$280,000         \$280,000         \$280,000         \$280,000         \$280,000         \$280,000         \$280,000         \$280,000         \$280,000         \$240,000         \$240,000         \$240,000         \$100,000         \$100,000         \$400,000	Project Controls			\$1,340,000
Project Master Schedule         \$280,000         \$280,000           Contract Management         \$240,000         \$240,000         \$240,000         \$240,000         \$240,000         \$240,000         \$240,000         \$240,000         \$400,000         \$1,730,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,705,000         \$2,800,000         \$2,800,000         \$2,800,000         \$2,800,000         \$2,800,00	Monthly Board/Res Comm Support		\$360,000	\$360,000
Contract Management         \$240,000         \$240,000           State Invoice/Progress Reports & Quarterly Reports         \$100,000         \$100,000           O3-Katz & Associates         \$400,000         \$400,000           Communications         \$400,000         \$400,000           Od-CH2M Hill Engineers         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$255,000           Op-Modeling Coordination         \$525,000         \$255,000           Op-Inceptain Sequence         \$2,705,000         \$2,705,000           Environmental         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$1,745,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$210,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           O6-ICF Permitting         \$4,400,000         \$400,000           Biological Assessment/Biological Opinion	Accounts Payable and Receivable		\$360,000	\$360,000
State Invoice/Progress Reports & Quarterly Reports         \$100,000         \$400,000         \$400,000         \$400,000                Communications              \$400,000              \$400,000              \$400,000                O-CH2M Hill Engineers              \$1,730,000              \$1,730,000              \$1,730,000                Modeling              \$1,205,000              \$1,205,000              \$1,205,000                Full Operations Analysis              \$1,205,000              \$1,205,000               Ops/Modeling Coordination              \$2,705,000              \$2,705,000               Environmental              \$2,705,000              \$2,705,000          Revised Admin Draft EIR/EIS              \$1,745,000              \$1,745,000                Admin Final EIR/EIS Response to Comments              \$400,000              \$400,000                Revised Public Draft EIR/EIS              \$280,000              \$280,000                Draft EIR/EIS Project Description Chapter              \$110,000              \$110,000                Revised Public Draft EIR/EIS              \$280,000              \$280,000                Public Review Period/Public Meetings              \$50,000              \$50,000                     Biological Assessment/Biological Opinion Support              \$855,000	Project Master Schedule		\$280,000	\$280,000
03-Katz & Associates         \$400,000         \$400,000           Communications         \$400,000         \$400,000           O4-CH2M Hill Engineers         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$525,000           Ops/Modeling Coordination         \$525,000         \$525,000           O5-ICF Environmental         \$2,705,000         \$2,705,000           Environmental Planning         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$400,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$110,000         \$110,000           Response to Comments/Summary Report for CWC         \$111,000         \$110,000           Public Review Period/Public Meetings         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$705,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/	Contract Management		\$240,000	\$240,000
Communications         \$400,000         \$400,000           Communications         \$400,000         \$400,000           04-CHZM Hill Engineers         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$2,205,000           Ops/Modeling Coordination         \$52,000         \$2,705,000         \$2,705,000                Environmental              \$2,705,000              \$2,705,000                Environmental Planning              \$2,705,000              \$2,705,000                Revised Admin Draft EIR/EIS              \$1,745,000              \$400,000                Admin Finial EIR/EIS Response to Comments              \$400,000              \$400,000                Revised Public Draft EIR/EIS              \$280,000              \$2280,000                Draft EIR/EIS Project Description Chapter              \$120,000              \$220,000                Response to Comments/Summary Report for CWC              \$110,000              \$110,000                Public Review Period/Public Meetings              \$4,400,000              \$4,400,000                Permitting              \$4,400,000              \$4,400,000                Permitting              \$855,000	State Invoice/Progress Reports & Quarterly Reports		\$100,000	\$100,000
Communications         \$400,000         \$400,000           O4-CHZM Hill Engineers         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,730,000         \$1,700,000         \$1,700,000         \$1,205,000         \$1,205,000         \$2,205,000         \$255,000         \$255,000         \$2,705,000         \$2,000         \$2,000,000 </td <td>03-Katz &amp; Associates</td> <td></td> <td>\$400,000</td> <td>\$400,000</td>	03-Katz & Associates		\$400,000	\$400,000
04-CH2M Hill Engineers         \$1,730,000         \$1,730,000           Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$255,000           Ops/Modeling Coordination         \$525,000         \$525,000           55-CF Environmental         \$2,705,000         \$2,705,000           Environmental Planning         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$17,45,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$110,000         \$110,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           O6-ICF Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$555,000           Section 106 Programmatic Agreement         \$705,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$365,000         \$365,000 <td>Communications</td> <td></td> <td>\$400,000</td> <td>\$400,000</td>	Communications		\$400,000	\$400,000
Modeling         \$1,730,000         \$1,730,000           Full Operations Analysis         \$1,205,000         \$2,205,000           Ops/Modeling Coordination         \$525,000         \$525,000           \$52-Foot         \$2,705,000         \$2,705,000           Environmental         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$400,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$110,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$550,000           Section 106 Programmatic Agreement         \$700,000         \$700,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$400,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000	Communications		\$400,000	\$400,000
Full Operations Analysis         \$1,205,000         \$1,205,000           Ops/Modeling Coordination         \$525,000         \$525,000         \$525,000         \$525,000           Obs-ICF Environmental Planning         \$2,705,000         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$400,000         \$400,000         \$400,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000         \$280,000         \$280,000         \$2280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$110,000         \$110,000         \$10,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000         \$10,000         \$400,000           Permitting         \$4,400,000         \$4,400,000         \$4,000,000         \$4,400,000         \$4,000,000         \$4,000,000         \$6,000         \$2,000,000         \$2,000         \$2,000,000	04-CH2M Hill Engineers		\$1,730,000	\$1,730,000
Ops/Modeling Coordination         \$525,000         \$525,000           O5-ICF Environmental         \$2,705,000         \$2,000         \$2,	Modeling		\$1,730,000	\$1,730,000
05-ICF Environmental         \$2,705,000         \$2,705,000           Environmental Planning         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$1,745,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$110,000           Response to Comments/Summary Report for CWC         \$110,000         \$50,000           Public Review Period/Public Meetings         \$4,400,000         \$4,400,000           6-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$55,000           Section 106 Programmatic Agreement         \$705,000         \$700,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           ITP-Section 2081 Permit-Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$220	Full Operations Analysis		\$1,205,000	\$1,205,000
Environmental Planning         \$2,705,000         \$2,705,000           Revised Admin Draft EIR/EIS         \$1,745,000         \$1,745,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$110,000         \$110,000           Response to Comments/Summary Report for CWC         \$110,000         \$50,000           Public Review Period/Public Meetings         \$50,000         \$50,000           Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,000,000         \$40,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$700,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$325,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$1,70	Ops/Modeling Coordination		\$525,000	\$525,000
Revised Admin Draft EIR/EIS         \$1,745,000         \$1,745,000           Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$120,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$250,000           Mitigation Plan         \$365,000         \$365,000           Section 408 Draft Packet         \$250,000         \$250,000           Section 408 Draft Packet         \$250,000         \$250,	05-ICF Environmental		\$2,705,000	\$2,705,000
Admin Final EIR/EIS Response to Comments         \$400,000         \$400,000           Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$120,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$555,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           Mitigation Plan         \$365,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000	Environmental Planning			\$2,705,000
Revised Public Draft EIR/EIS         \$280,000         \$280,000           Draft EIR/EIS Project Description Chapter         \$120,000         \$120,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$250,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$170,000           Focused Species Surveys         \$170,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Project Description Key Project Features & Facilities         \$250,000 <t< td=""><td>Revised Admin Draft EIR/EIS</td><td></td><td>\$1,745,000</td><td>\$1,745,000</td></t<>	Revised Admin Draft EIR/EIS		\$1,745,000	\$1,745,000
Draft EIR/EIS Project Description Chapter         \$120,000         \$120,000           Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$250,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$170,000           Foused Species Surveys         \$170,000         \$170,000           8ngineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$250,000           Project Description Key Project Features & Facilities	Admin Final EIR/EIS Response to Comments		\$400,000	\$400,000
Response to Comments/Summary Report for CWC         \$110,000         \$110,000           Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$325,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$250,000           Focused Species Surveys         \$170,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$250,000           Project Description Key Project Features & Facilities         \$	·		\$280,000	\$280,000
Public Review Period/Public Meetings         \$50,000         \$50,000           06-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$250,000           Focused Species Surveys         \$170,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feas	Draft EIR/EIS Project Description Chapter		\$120,000	\$120,000
O6-ICF Permitting         \$4,400,000         \$4,400,000           Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$170,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Response to Comments/Summary Report for CWC		\$110,000	\$110,000
Permitting         \$4,400,000         \$4,400,000           Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Public Review Period/Public Meetings		\$50,000	\$50,000
Biological Assessment/Biological Opinion Support         \$855,000         \$855,000           Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           8-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	06-ICF Permitting		\$4,400,000	\$4,400,000
Section 106 Programmatic Agreement         \$705,000         \$705,000           Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           8-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Permitting		\$4,400,000	\$4,400,000
Clean Water Act 404/401 Permit Applications         \$700,000         \$700,000           ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Biological Assessment/Biological Opinion Support		\$855,000	\$855,000
ITP-Section 2081 Permit-Operations Application         \$400,000         \$400,000           Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Section 106 Programmatic Agreement		\$705,000	\$705,000
Geotechnical Field Monitoring         \$400,000         \$400,000           Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Clean Water Act 404/401 Permit Applications		\$700,000	\$700,000
Mitigation Plan         \$365,000         \$365,000           ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	ITP-Section 2081 Permit-Operations Application		\$400,000	\$400,000
ITP-Section 2081 Permit- Construction Application         \$325,000         \$325,000           Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Geotechnical Field Monitoring		\$400,000	\$400,000
Section 408 Draft Packet         \$250,000         \$250,000           Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Mitigation Plan		\$365,000	\$365,000
Adaptive Management Plan         \$230,000         \$230,000           Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	ITP-Section 2081 Permit- Construction Application		\$325,000	\$325,000
Focused Species Surveys         \$170,000         \$170,000           08-AECOM         \$1,900,000         \$1,900,000           Engineering         \$1,900,000         \$1,900,000           Feasibility Design and CADD Drawings for Modified Alternative A         \$558,000         \$558,000           Project Description Key Project Features & Facilities         \$250,000         \$250,000           Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report         \$217,000         \$217,000	Section 408 Draft Packet		\$250,000	\$250,000
08-AECOM\$1,900,000\$1,900,000Engineering\$1,900,000\$1,900,000Feasibility Design and CADD Drawings for Modified Alternative A\$558,000\$558,000Project Description Key Project Features & Facilities\$250,000\$250,000Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report\$217,000\$217,000	Adaptive Management Plan		\$230,000	\$230,000
Engineering\$1,900,000\$1,900,000Feasibility Design and CADD Drawings for Modified Alternative A\$558,000\$558,000Project Description Key Project Features & Facilities\$250,000\$250,000Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report\$217,000\$217,000	Focused Species Surveys		\$170,000	\$170,000
Feasibility Design and CADD Drawings for Modified Alternative A \$558,000 \$558,000  Project Description Key Project Features & Facilities \$250,000 \$250,000  Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report \$217,000 \$217,000	08-AECOM		\$1,900,000	\$1,900,000
Project Description Key Project Features & Facilities\$250,000\$250,000Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report\$217,000\$217,000	Engineering		\$1,900,000	\$1,900,000
Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report \$217,000 \$217,000	Feasibility Design and CADD Drawings for Modified Alternative A		\$558,000	\$558,000
	Project Description Key Project Features & Facilities		\$250,000	\$250,000
Class 4 Cost Estimate \$210,000 \$210,000	Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report		\$217,000	\$217,000
	Class 4 Cost Estimate		\$210,000	\$210,000

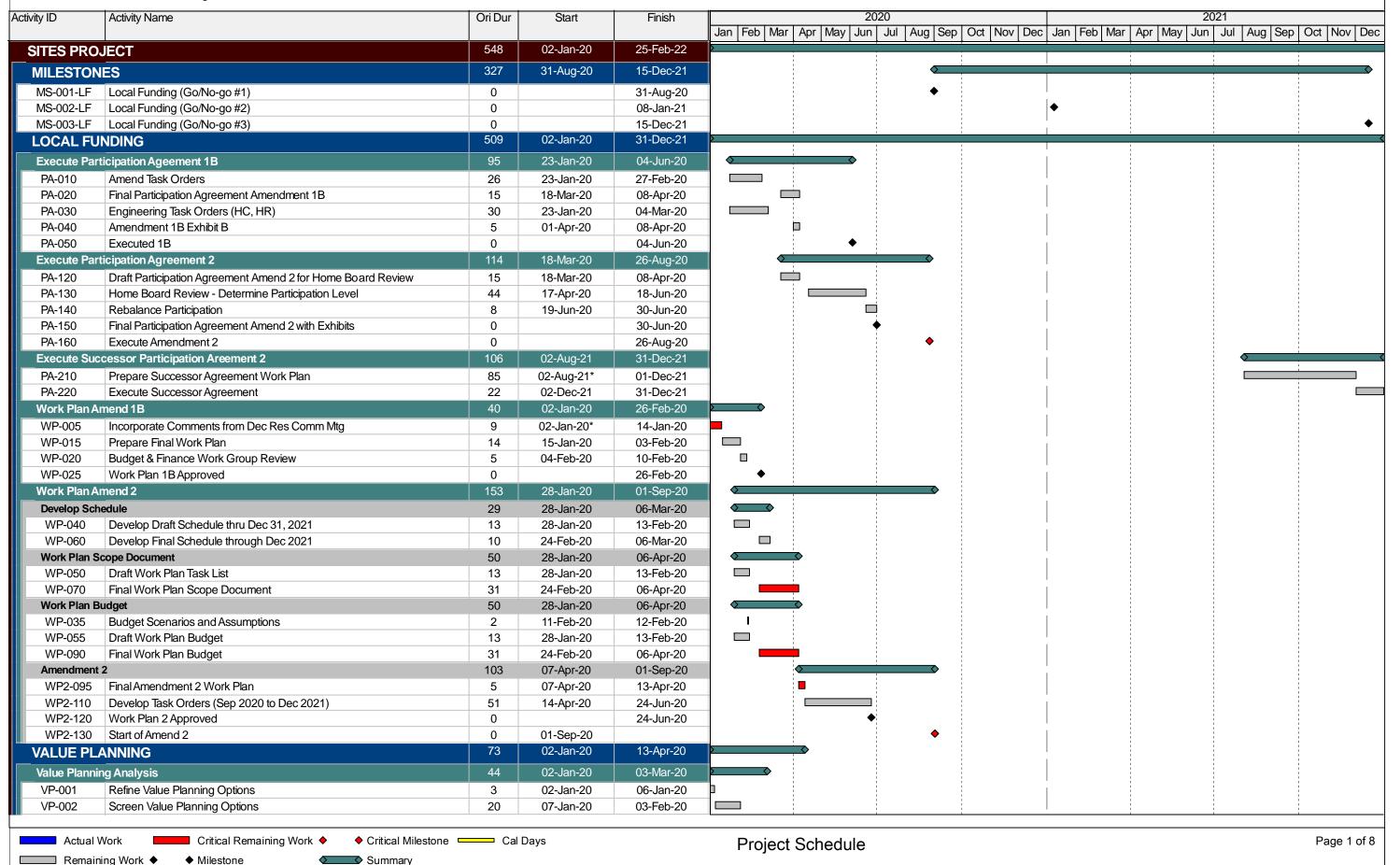
Subject Area	Authority Board	Reservoir Committee	Total
DSOD Engagement Plan		\$175,000	\$175,000
Draft Feasibility Report		\$160,000	\$160,000
Engineering Project Coordination		\$90,000	\$90,000
Final Feasibility Report		\$75,000	\$75,000
Preliminary Hydraulics Model		\$50,000	\$50,000
Program Design/Construction/Permit Implementation		\$50,000	\$50,000
Economics and Financial for Feasibility Report		\$45,000	\$45,000
Geotechnical Permit Planning & Investigation Plan		\$20,000	\$20,000
09-Jacobs		\$1,900,000	\$1,900,000
Engineering		\$1,900,000	\$1,900,000
Feasibility Design and CADD Drawings for Modified Alternative A		\$558,000	\$558,000
Project Description Key Project Features & Facilities		\$250,000	\$250,000
Cost Estimate, Feasibility, Constructability Analysis for Feasibility Report		\$217,000	\$217,000
Class 4 Cost Estimate		\$210,000	\$210,000
DSOD Engagement Plan		\$175,000	\$175,000
Draft Feasibility Report		\$160,000	\$160,000
Engineering Project Coordination		\$90,000	\$90,000
Final Feasibility Report		\$75,000	\$75,000
Preliminary Hydraulics Model		\$50,000	\$50,000
Program Design/Construction/Permit Implementation		\$50,000	\$50,000
Economics and Financial for Feasibility Report		\$45,000	\$45,000
Geotechnical Permit Planning & Investigation Plan		\$20,000	\$20,000
10-Fugro		\$2,500,000	\$2,500,000
Geotech		\$2,500,000	\$2,500,000
Field Data Collection Work Plan/Cost Estimate		\$1,400,000	\$1,400,000
Geotechnical Data Reports		\$650,000	\$650,000
Preliminary Planning for Design		\$300,000	\$300,000
Site Plan with Proposed Borings		\$150,000	\$150,000
AA-Authority Agents	\$130,205	\$1,859,595	\$1,989,800
Communications	\$21,005	\$186,795	\$207,800
Government Affairs WP 2021	\$15,700	\$140,150	\$155,850
Government Affairs WP 2020	\$5,305	\$46,645	\$51,950
Engineering		\$70,000	\$70,000
Risk Workshop Outcomes TM		\$70,000	\$70,000
Environmental Planning		\$164,000	\$164,000
Revised Admin Draft EIR/EIS		\$61,500	\$61,500
Admin Final EIR/EIS Response to Comments		\$30,750	\$30,750
Response to Comments/Summary Report for CWC		\$20,500	\$20,500
Draft EIR/EIS Project Description Chapter		\$20,500	\$20,500
Public Review Period/Public Meetings		\$20,500	\$20,500
Revised Public Draft EIR/EIS		\$10,250	\$10,250
Funding		\$25,600	\$25,600
State Invoice/Progress Reports & Quarterly Reports		\$25,600	\$25,600
Growth		\$82,000	\$82,000
Organizational Assessment		\$50,000	\$50,000
Successor Agreement		\$32,000	\$32,000
Management		\$523,600	\$523,600
Project Management		\$523,600	\$523,600
Modeling		\$164,000	\$164,000
Ops/Modeling Coordination		\$82,000	\$82,000
Full Operations Analysis		\$82,000	\$82,000
Permitting		\$164,000	\$164,000
Biological Assessment/Biological Opinion Support		\$32,800	\$32,800
Water Right Application		\$20,500	\$20,500
Section 106 Programmatic Agreement		\$20,500	\$20,500
Clean Water Act 404/401 Permit Applications		\$20,500	\$20,500
		7-0,000	7-0,000

Subject Area	Authority Board	Reservoir Committee	Total
ITP-Section 2081 Permit-Operations Application		\$16,400	\$16,400
Mitigation Plan		\$13,120	\$13,120
ITP-Section 2081 Permit- Construction Application		\$12,300	\$12,300
Adaptive Management Plan		\$9,020	\$9,020
Section 408 Draft Packet		\$8,200	\$8,200
Geotechnical Field Monitoring		\$6,560	\$6,560
Focused Species Surveys		\$4,100	\$4,100
Project Controls	\$88,400	\$292,400	\$380,800
Contract Management		\$200,000	\$200,000
Monthly Board/Res Comm Support	\$88,400	\$66,800	\$155,200
Accounts Payable and Receivable		\$25,600	\$25,600
Real Estate	\$20,800	\$187,200	\$208,000
Real Estate Landowner Coordination	\$20,800	\$187,200	\$208,000
AE-Authority Ex Director		\$710,000	\$710,000
Growth		\$38,000	\$38,000
Successor Agreement		\$38,000	\$38,000
Management		\$672,000	\$672,000
Executive Director		\$672,000	\$672,000
OP-Auditor	\$12,400	70.2,000	\$12,400
Growth	\$12,400		\$12,400
Plan of Finance	\$12,400		\$12,400
OP-Board Clerk	\$19,200	\$76,800	\$96,000
Project Controls	\$19,200	\$76,800	\$96,000
Monthly Board/Res Comm Support	\$19,200	\$76,800	\$96,000
OP-Doug Brown	\$19,200	\$50,000	\$50,000
Growth		\$50,000	\$50,000
		\$50,000	\$50,000
Successor Agreement  OP-Ferguson Group	\$120,000		\$240,000
Communications		\$120,000	
	\$120,000	\$120,000	\$240,000
Government Affairs WP 2021	\$90,000	\$90,000	\$180,000
Government Affairs WP 2020	\$30,000	\$30,000	\$60,000
OP-Gary Darling		\$50,000	\$50,000
Growth		\$50,000	\$50,000
Organizational Assessment		\$50,000	\$50,000
OP-Jerry Johns		\$14,000	\$14,000
Permitting		\$14,000	\$14,000
Water Right Application		\$14,000	\$14,000
OP-K-Coe Isom LLP	\$16,000	\$64,000	\$80,000
Project Controls	\$16,000	\$64,000	\$80,000
Accounts Payable and Receivable	\$16,000	\$64,000	\$80,000
OP-Keith Dunn	\$64,000	\$64,000	\$128,000
Communications	\$64,000	\$64,000	\$128,000
Government Affairs WP 2021	\$48,000	\$48,000	\$96,000
Government Affairs WP 2020	\$16,000	\$16,000	\$32,000
OP-MBK Engineers		\$650,000	\$650,000
Permitting		\$650,000	\$650,000
Water Right Application		\$650,000	\$650,000
OP-MDA		\$250,000	\$250,000
Growth		\$250,000	\$250,000
Successor Agreement		\$250,000	\$250,000
OP-Perkins Coie		\$1,250,000	\$1,250,000
Environmental Planning		\$600,000	\$600,000
Revised Admin Draft EIR/EIS		\$350,000	\$350,000
Revised Public Draft EIR/EIS		\$90,000	\$90,000
Draft EIR/EIS Project Description Chapter		\$60,000	\$60,000
Admin Final EIR/EIS Response to Comments		\$50,000	\$50,000
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Subject Area	Authority Board	Reservoir	Total
Decrease to Comments / Cumment Depart for CM/C		Committee	¢50,000
Response to Comments/Summary Report for CWC  Permitting		\$50,000 <b>\$650,000</b>	\$50,000 <b>\$650,000</b>
Clean Water Act 404/401 Permit Applications		\$260,000	\$260,000
Biological Assessment/Biological Opinion Support		\$195,000	\$195,000
ITP-Section 2081 Permit- Construction Application		\$130,000	\$130,000
Section 106 Programmatic Agreement		\$65,000	\$65,000
OP-Strategic Planner		\$100,000	\$100,000
Management		\$100,000	\$100,000
Strategic Planner		\$100,000	\$100,000
OP-Wiseman		\$15,000	\$15,000
Real Estate		\$15,000	\$15,000
Real Estate Landowner Coordination		\$15,000	\$15,000
OP-Young Wooldridge	\$240,000	\$195,000	\$435,000
Permitting	Ş2 <del>4</del> 0,000	\$195,000	\$195,000
Water Right Application		\$195,000	\$195,000
Support	\$240,000	7133,000	\$240,000
Legal Counsel	\$240,000		\$240,000
VE-ACWA	\$10,700	\$14,000	\$24,700
Support	\$10,700	\$14,000	\$24,700
Business Management Vendors	\$10,700	\$14,000	\$24,700
VE-JPIA Insurance	\$1,700	ψ11,000	\$1,700
Support	\$1,700		\$1,700
Business Management Vendors	\$1,700		\$1,700
VE-Other	7-/.55	\$296,750	\$296,750
Environmental Planning		\$30,750	\$30,750
Admin Final EIR/EIS Response to Comments		\$20,500	\$20,500
Response to Comments/Summary Report for CWC		\$10,250	\$10,250
Modeling		\$41,000	\$41,000
Full Operations Analysis		\$41,000	\$41,000
Support		\$225,000	\$225,000
Business Management Vendors		\$225,000	\$225,000
VE-Permit Fees		\$2,900,000	\$2,900,000
Early Mitigation2		\$2,500,000	\$2,500,000
Early Mitigation		\$2,500,000	\$2,500,000
Permitting		\$400,000	\$400,000
Clean Water Act 404/401 Permit Applications		\$300,000	\$300,000
ITP-Section 2081 Permit- Construction Application		\$50,000	\$50,000
ITP-Section 2081 Permit-Operations Application		\$50,000	\$50,000
VE-Rent Control of the Control of th	\$32,000	\$64,000	\$96,000
Support	\$32,000	\$64,000	\$96,000
Business Management			
Business Management	\$32,000	\$64,000	\$96,000

## Attachment C - Critical Path Schedule

6/4/2020



vity ID	Activity Name	Ori Dur	Start	Finish		2020				021	
					Jan Feb Mar Apr May	Jun Jul Aug Sep	p Oct Nov Dec	Jan Feb Mar	Apr   May   Jun	Jul Aug Sep	Oct Nov
VP-006	Qualitative Permit Screening	37	02-Jan-20	21-Feb-20							
VP-007	Qualitative Env Screening	37	02-Jan-20	21-Feb-20				' 			
VP-008	Qualitative Ops Screening	37	02-Jan-20	21-Feb-20			 			1	1
VP-013	Prepare Costs For Value Planning Alternatives	15	04-Feb-20	24-Feb-20							
VP-014	Affordability Analysis	4	25-Feb-20	28-Feb-20							
VP-015	Screen Alternatives	2	02-Mar-20	03-Mar-20		1	 			1	1
VP-020	Recommend Preferred Option	0		03-Mar-20	•						
	ning Report	42	14-Feb-20	13-Apr-20							
VP-025	Value Planning Draft Report	21	14-Feb-20	13-Mar-20		1	 			1	1
VP-070	Select and Confirm Preferred Project	21	16-Mar-20	13-Apr-20							
VP-090	Value Planning Final Report	17	20-Mar-20	13-Apr-20							
Preferred F		0	13-Apr-20	13-Apr-20	•						1
VP-095	Approve Preferred Project	0		13-Apr-20	<b>◆</b>					i !	1
<b>ROJEC</b> 1	DESCRIPTION	143	11-Feb-20	31-Aug-20	<b>♦</b>	<b>&gt;</b>					
Determine	Needs	56	11-Feb-20	28-Apr-20						1	1
PDE-10	Environmental Planning Needs	56	11-Feb-20	28-Apr-20				· 			
PDE-20	Permitting Needs	56	11-Feb-20	28-Apr-20							
PDE-25	Engineering Needs	46	11-Feb-20	14-Apr-20				I			
PDE-30	Operations Needs	10	11-Feb-20	24-Feb-20				ļ			
PDE-35	Water Rights Needs (Reg Items/Study)	46	11-Feb-20	14-Apr-20						1	1
Componen		60	01-Apr-20	24-Jun-20						i ! !	
PDE-40	Identify Alternatives for EIR/EIS	30	01-Apr-20	12-May-20							
PDE-42	Determine Preliminary Project Construction Sequencing	30	13-May-20	24-Jun-20							
PDE-45	Identify Project-Level vs Program Components (Planning)	47	14-Apr-20	18-Jun-20	1	_	1	Ì		1	i
PDE-47	Identify Project-Level vs Program Components (Permitting)	47	14-Apr-20	18-Jun-20							1
	oject Description	85	29-Apr-20	27-Aug-20		<b>→</b>					
PDE-50	Develop Project Description Construction	85	29-Apr-20	27-Aug-20							
PDE-55	Project Description Operations Criteria Complete (see Ops Tasks)	0	25-Api-20	12-Jun-20	1	•					
	scription Complete	0	31-Aug-20	31-Aug-20		•	1 1 1				1
			31-Aug-20								
PDE-60	Project Description	509	02-Jan-20	31-Aug-20 31-Dec-21						1	!
PERATI								l			
	ning Operations	71	02-Jan-20	10-Apr-20							
OP-005	Value Planning Model	37	02-Jan-20	21-Feb-20							
OP-007	Stony Creek Evaluation	37	02-Jan-20	21-Feb-20				<u> </u>			
OP-010	Shasta Exchanges Post-Processing and Draft TM	37	02-Jan-20	21-Feb-20			i !				
OP-015	Value Planning TM/Document	20	03-Feb-20	28-Feb-20				 			1
OP-020	Storage to Release Ratios Table	15	10-Feb-20	28-Feb-20							
OP-070	Reclamation Feasibility Complete (Milestone) - Critical Staffing Need	0		10-Apr-20*	•	_		ı			1
<u> </u>	erational Parameters	89	10-Feb-20	12-Jun-20	<b>\rightarrow</b>					1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
OP-110	Confirm Notched Fremont Weir Approach	44	10-Feb-20	09-Apr-20	!						
OP-120	Model Reclamation with No Storage Investment	44	10-Apr-20	11-Jun-20		-					
OP-130	Confirm Shasta Exchange Approach	44	10-Feb-20	09-Apr-20	:						
OP-140	Confirm Sutter Bypass Approach	44	10-Feb-20	09-Apr-20				l		1	1
OP-150	Confirm Voluntary Agreement Weir Notching Approach	44	10-Feb-20	09-Apr-20							1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
OP-160	Confirm Delta Water Quality Approach	44	10-Feb-20	09-Apr-20							1
OP-170	Confirm Sacramento River Mortality Approach	44	10-Feb-20	09-Apr-20	——————————————————————————————————————						1 1 1
OP-180	Determine Baseline	30	10-Feb-20	20-Mar-20				ı		1	1

tivity ID	Activity Name	Ori Dur	Start	Finish	2020 2021
OP-190	Confirm CVP/SWP Integration Approach	44	10-Feb-20	09-Apr-20	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct No
OP-200	Confirm Participation Demands Updated	44	10-Feb-20	09-Apr-20	
OP-210	Confirm Model Refinements	44	10-Apr-20	11-Jun-20	
OP-220	Finalize Operational Criteria	0	10710120	12-Jun-20	
	ons Analysis	509	02-Jan-20	31-Dec-21	
OP-410	Initial Modeling Evaluation	45	15-Jun-20	17-Aug-20	
OP-420	Preliminary Results Available for Strategy Discussions	0	10 0011 20	17-Aug-20	•
OP-430	Define and Finalize	48	18-Aug-20	23-Oct-20	
OP-440	Power and Economics	10	26-Oct-20	06-Nov-20	
OP-450	Final Operations Analysis's Output	0		09-Nov-20	•
OP-460	Term Sheets for key Operational Agreements	509	02-Jan-20	31-Dec-21	
OP-470	Operations Plan, Version 1	509	02-Jan-20	31-Dec-21	
Coordination		40	10-Nov-20	08-Jan-21	
OP-320	Documentation for EIR/EIS and BA/ITP			08-Jan-21	
		40 520	10-Nov-20 11-Feb-20	25-Feb-22	
EIR/EIS					
Work Plan 8		224	11-Feb-20	28-Dec-20	
EIR-001	Prepare EIR/EIS Work Plan	56	11-Feb-20	28-Apr-20	
EIR-010	Prepare Annotated Outline	68	13-May-20	18-Aug-20	
EIR-015	Introduction Chapter/Recirculation Story	68	13-May-20	18-Aug-20	
EIR-021	Prepare Draft EIR/EIS Project Description Chapter	81	01-Sep-20	28-Dec-20	
Draft EIR/EI		220	01-Sep-20	14-Jul-21	
EIR-019	Prepare Revised Draft EIR/EIS Analysis (Construction)	70	01-Sep-20	10-Dec-20	
EIR-020	Prepare Revised Draft EIR/EIS Analysis (Operations)	61	11-Dec-20	09-Mar-21	
EIR-023	Status Update to Board	5	11-Jan-21	15-Jan-21	
EIR-025	Prepare Cumulative and Climate Change Sections	20	10-Feb-21	09-Mar-21	
EIR-026	Prepare Complete Admin Draft EIR/EIS	60	29-Dec-20	23-Mar-21	
EIR-030	Authority/Reclamation/Integration Review of Admin Draft EIR/EIS	9	24-Mar-21	05-Apr-21	
EIR-040	Revise Draft EIR/EIS Based on Comments	20	06-Apr-21	03-May-21	
EIR-045	Live Edit Meeting	1	04-May-21	04-May-21	
EIR-050	Work Group & Legal Review of Revised Draft EIR/EIS	22	05-May-21	03-Jun-21	
EIR-060	Resolve Work Group Comments	15	04-Jun-21	24-Jun-21	
EIR-065	Live Edit Meeting	2	25-Jun-21	28-Jun-21	
EIR-067	Final Editing, Formatting and Doc Production	10	29-Jun-21	13-Jul-21	
EIR-070	Authority Approval of Release Revised Draft EIR/EIS	1	14-Jul-21	14-Jul-21	
EIR-080	Release Revised Draft EIR/EIS and Issue Public Notices	0		14-Jul-21	
Public Revie	ew	60	15-Jul-21	12-Sep-21	
EIR-090	Public Review Period	60	15-Jul-21	12-Sep-21	
Summary R	eport	67	30-Aug-21	03-Dec-21	
EIR-095	Categorize and Sort Comments by Topic	20	30-Aug-21	27-Sep-21	
EIR-100	Approach to Response to Comments	15	28-Sep-21	18-Oct-21	
EIR-105	Authority/Reclamation/Legal Review	5	19-Oct-21	25-Oct-21	
EIR-110	Prepare Summary Report	20	26-Oct-21	22-Nov-21	
EIR-115	Work Group & Legal Review of Summary Report	5	23-Nov-21	01-Dec-21	
EIR-117	Live Edit Meeting of Summary Report	1	02-Dec-21	02-Dec-21	
EIR-120	Draft EIR Summary Report Submittal to CWC	0		03-Dec-21	
	Comments	90	19-Oct-21	25-Feb-22	

## Sites Reservoir Project

Remaining Work •

Milestone

Summary

rity ID	Activity Name	Ori Dur	Start	Finish	2020	2021
EIR-130	Begin Preparation of Final EIR/EIS Including Response to Comments	90	19-Oct-21	25-Feb-22	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jar	T Feb   Mar   Apr   May   Jun   Jul   Aug   Sep   Oct   No
PERMITTING		439	14-Apr-20	06-Jan-22	<b>♦</b>	
Biological Assessment		306	14-Apr-20	28-Jun-21		
BA-001	Initial Desktop Analysis		01-Oct-20	28-Dec-20		
BA-001	Mitigation Planning	60 202	14-Apr-20	29-Jan-21		
BA-010	Adaptive Management Plan	202				
BA-015	·		14-Apr-20	29-Jan-21		
BA-019	Confirm Federal Scope of Action (ESA)  Permitting Construction Project Description	38 16	14-Apr-20 08-Jun-20	05-Jun-20 29-Jun-20		
BA-020			20-Oct-20	16-Nov-20		
	Permitting Operations Project Description	20		18-Feb-21		
BA-024	Prepare Construction Analysis	97	01-Oct-20	_		
BA-025	Prepare Operations Analysis	60	17-Nov-20	12-Feb-21		
BA-030	Finalize Admin Draft BA	20	19-Feb-21	18-Mar-21		
BA-032	Submit Final Admin Draft BA	0	10 Mar 04	18-Mar-21		<b>V</b>
BA-035	Independent Review Draft BA	30	19-Mar-21	17-Apr-21		
BA-055	Reclamation, Legal, and Work Group Review  Revise Admin Draft BA	30	19-Mar-21	17-Apr-21		
BA-057		30	19-Apr-21	28-May-21		
BA-060	Submit Revised Admin Draft BA to Redamation	0	20 May 24	28-May-21		<b>Y</b>
BA-075	Final Reclamation and Solicitor Office Review	30	29-May-21	27-Jun-21		
BA-100	Reclamation Submit BA to USFWS & NMFS	0		28-Jun-21		<u> </u>
	tal Task Authorization	135	28-Jun-21	09-Nov-21		<b>\rightarrow</b>
BA-1110	BO Incidental Take Authorization	135	28-Jun-21	09-Nov-21		
	(Se 2081) Operations	231	12-Jan-21	07-Dec-21		
CES-190	Prepare Operations Analysis	30	12-Jan-21	22-Feb-21		
CES-200	Additional Mitigation Planning	30	23-Feb-21	05-Apr-21		
CES-210	Prepare Draft ITP Application Operations	60	01-Jun-21	24-Aug-21		
CES-220	Legal Review of Draft ITP App	30	25-Aug-21	23-Sep-21		
CES-230	Work Group Review of Draft ITP App	30	25-Aug-21	23-Sep-21		
CES-240	Revise Draft ITP Application Operations	20	23-Sep-21	21-Oct-21		
CES-250	Authority Board Approval of ITP App	30	21-Oct-21	06-Dec-21		
CES-260	Submit ITP Application to CDFW	0		07-Dec-21		
ITP - CESA	(Se 2081) Construction	300	01-Oct-20	07-Dec-21	<b>\_</b>	
CES-015	Initial Desktop Analysis	30	01-Oct-20	11-Nov-20		
CES-020	Prepare Terrestrial Analysis	30	12-Nov-20	28-Dec-20		
CES-025	Mitigation Planning	30	29-Dec-20	09-Feb-21		
CES-030	Prepare Draft ITP Application Construction	60	01-Jun-21	24-Aug-21		
CES-040	Legal Review of Draft ITP App	30	25-Aug-21	23-Sep-21		
CES-060	Work Group Review of Draft ITP App	30	25-Aug-21	23-Sep-21		
CES-070	Revise Draft ITP Application Construction	20	23-Sep-21	21-Oct-21		
CES-070	Authority Board Approval of ITP App	30	21-Oct-21	06-Dec-21		
CES-090	Submit ITP Application to CDFW	0	2. 50.21	07-Dec-21		
Section 10	· ·	317	01-Sep-20	07-Dec-21		
			— <del>01-0ср-</del> 20-		<b>A</b>	
106-000	Confirmation of Section 106 Federal Lead Agency	0	01 500 00	08-Sep-20	<u> </u>	
106-001	Prepare SHPO Initiation Package	20	01-Sep-20	29-Sep-20		
106-002	Authority/Reclamation/Integration Reviews	10	30-Sep-20	13-Oct-20		
106-003	Management/Work Group Reviews	10	14-Oct-20	27-Oct-20		
106-004	Revisions	10	28-Oct-20	10-Nov-20		
106-005	Reclamation Submits to SHPO	0		17-Nov-20	•	

ctivity ID Activity Name	Ori Dur	Start	Finish	2020 2021
106-006 SHPO Review and Comments	30	18-Nov-20	17-Dec-20	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May
106-006 ShPO Review and Comments  106-021 Prepare Consultation Information Package	15	17-Dec-20	17-Dec-20 11-Jan-21	
·				
· · · · · · · · · · · · · · · · · · ·	10	11-Jan-21	25-Jan-21 08-Feb-21	
106-023 Management/Work Group Reviews	10	25-Jan-21		
106-024 Revisions	10	08-Feb-21	22-Feb-21	
106-025 Reclamation Distributes to SHPO and Invited Consulting Parties	5	22-Feb-21	01-Mar-21	
106-026 Parties Accept Invitation for Consulting Party Status	30	02-Mar-21	31-Mar-21	
106-032 Arrange Meeting Logistics and Prepare Materials	20	22-Feb-21	22-Mar-21	
106-033 Conduct Meetings	10	01-Mar-21	15-Mar-21	
106-042 Authority/Reclamation/Integration Reviews	10	30-Mar-21	13-Apr-21	
106-043 Management/Work Group Reviews	10	13-Apr-21	27-Apr-21	
106-044 Revisions	10	27-Apr-21	11-May-21	
106-052 Circulate Draft PA to SHPO and Consulting Parties	5	27-Apr-21	04-May-21	
106-053 Deadline for Comments on Draft PA	30	05-May-21	03-Jun-21	
106-061 Prepare Draft Final PA	20	03-Jun-21	01-Jul-21	
106-062 Authority/Reclamation/Integration Reviews	10	01-Jul-21	16-Jul-21	
106-063 Management/Work Group Reviews	10	16-Jul-21	30-Jul-21	
106-064 Revisions	10	30-Jul-21	13-Aug-21	
106-072 Circulate Draft Final PA to SHPO and Consulting Parties	5	13-Aug-21	20-Aug-21	
106-073 Deadline for Comments on Draft Final PA	30	21-Aug-21	19-Sep-21	
106-081 Prepare Final PA	15	20-Sep-21	08-Oct-21	
106-082 Authority/Reclamation/Integration Reviews	10	11-Oct-21	22-Oct-21	
106-083 Management/Work Group Reviews	10	25-Oct-21	05-Nov-21	
106-084 Revisions	10	08-Nov-21	19-Nov-21	
106-091 Consult with SHPO and Consulting Parties on Final PA	5	22-Nov-21	30-Nov-21	
106-092 Circulate Final PA to SHPO and Consulting Parties for Signatures	5	22-Nov-21	30-Nov-21	
106-093 Deadline for Signatures on Final PA	0	22 1107 21	02-Dec-21	
Water Rights	341	01-Sep-20	06-Jan-22	
		·		
, , ,	210	01-Sep-20	29-Jun-21	
WR-025 Prepare Water Right Application	121	15-Jul-21	06-Jan-22	
Section 404	419	14-Apr-20	07-Dec-21	
404-001 Agreement with Reclamation for LEDPA Analysis	15	14-Apr-20	04-May-20	
404-003 USACE LEDPA & NEPA, 404/408 and WD Approach on Secion 404 App	88	05-May-20	08-Sep-20	
404-010 Desktop Wetland Delineation Analysis (includes Waters of the State)	150	01-Oct-20	04-May-21	
404-020 Submit Delineation to USACE	0		05-May-21	
404-025 Pre-Application Meeting	1	01-Jun-21	02-Jun-21	
404-030 Preliminary Wetland Delineation Acceptance	90	06-May-21	03-Aug-21	
404-035 Prepare Compensatory Mitigation Plan	161	23-Feb-21	08-Oct-21	
404-050 Prepare Draft 404 Application	42	03-Aug-21	01-Oct-21	
404-060 Authority/Integration/Work Group Review of Draft 404 Application	20	11-Oct-21	05-Nov-21	
404-070 Prepare Final 404 Application	20	08-Nov-21	07-Dec-21	
404-120 Submit 404 Application	0		07-Dec-21	
Section 408	341	01-Sep-20	06-Jan-22	<b>♦</b>
408-005 Coordinate with CVFPB and USACE on Section 408/Encroachment Peri	_	01-Sep-20	29-Sep-20	
408-010 Assume Start of 50% Design of 408 Jurisdictional Features	0	0 1 Cop 20	01-Jul-21	
•		0E 1:104		
408-130 Prepare Draft Encroachment Permit/408 Request w/Engineering Team	129	05-Jul-21	06-Jan-22	
Section 401 Water Quality	311	09-Sep-20	30-Nov-21	
Actual Work	Cal	Days		Project Schedule Page 5 of
Remaining Work ◆ ◆ Milestone				r roject concade

